

Improving private and public pension systems

Professor Stephen P. Zeldes

Columbia University

Panel on “Pensions: Thinking Forward”

Collegio Carlo Alberto

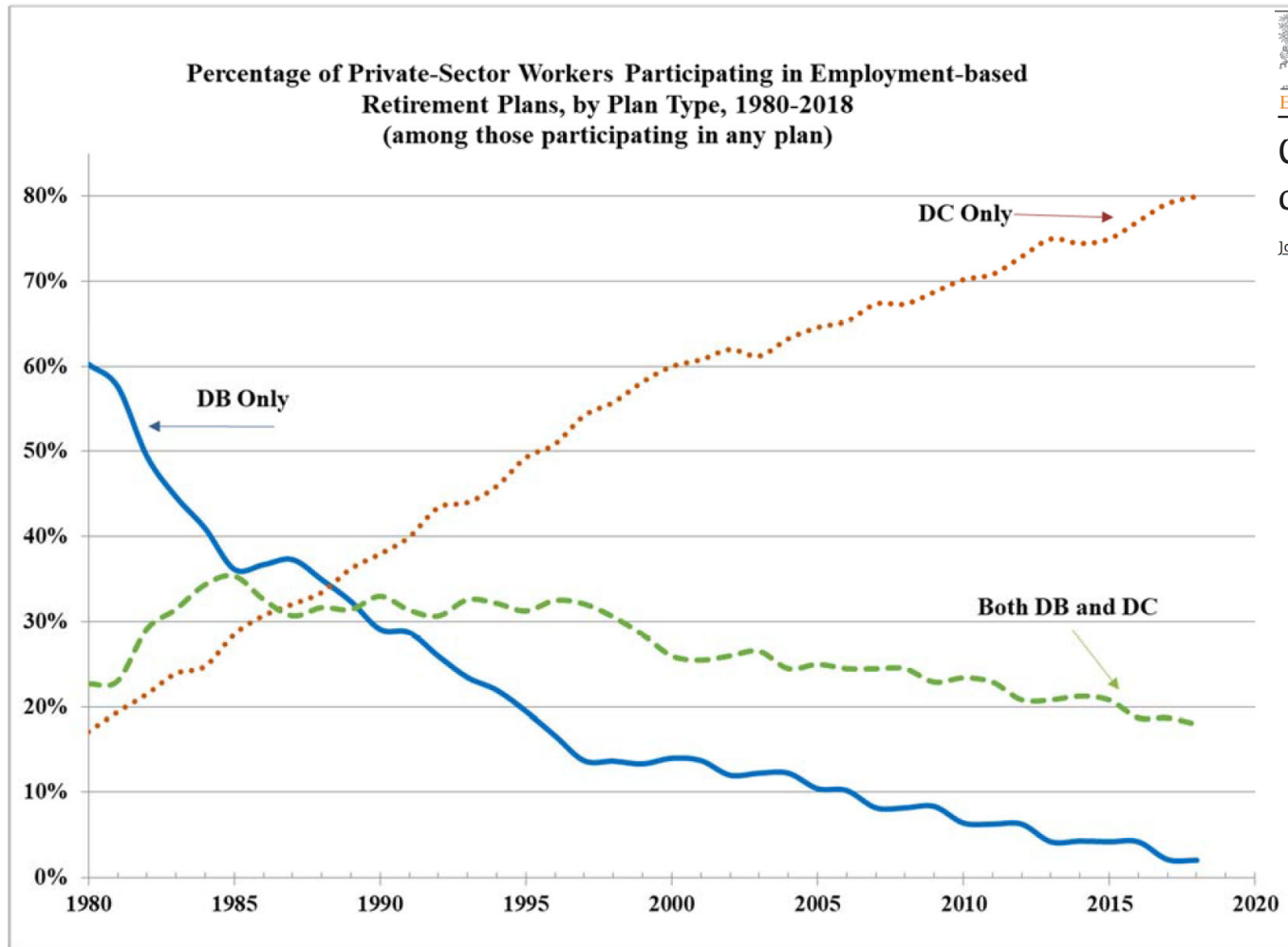
Torino

October 4, 2023

Outline

- • The transformation from DB to DC
- Reforming DC plans
- Reforming Social Security

“The Great Transformation” in Private Pensions



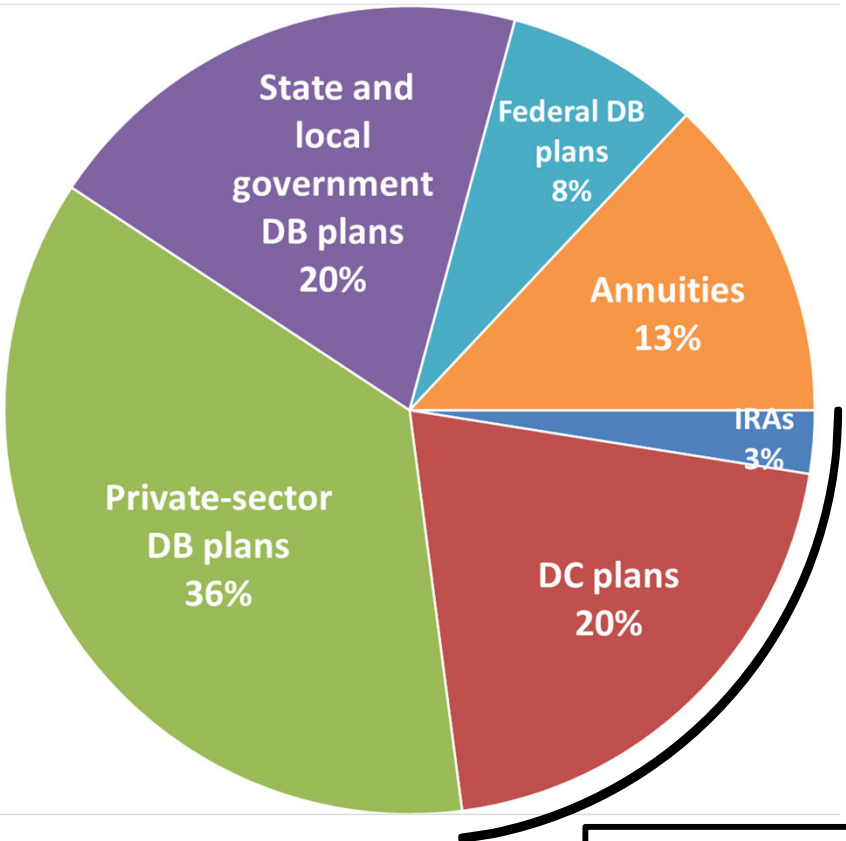
Cost saving and the freezing of corporate pension plans ☆

Joshua D. Rauh ^a, Irina Stefanescu ^b, Stephen P. Zeldes ^c

Source: 1980-1999 data are from authors calculations based on Table E4 of the Department of Labor’s Abstract of 1999 Form 5500 Annual Reports <https://www.dol.gov/sites/dolgov/files/EBSA/researchers/statistics/retirement-bulletins/private-pension-plan-bulletins-abstract-1999.pdf>; 1999-2018 data are from EBRI <https://www.ebri.org/docs/default-source/fast-facts/ff-344-retplans-23jan20.pdf> which is based on Bureau of Labor Statistics, Current Population Survey, and U.S. Department of Labor data.

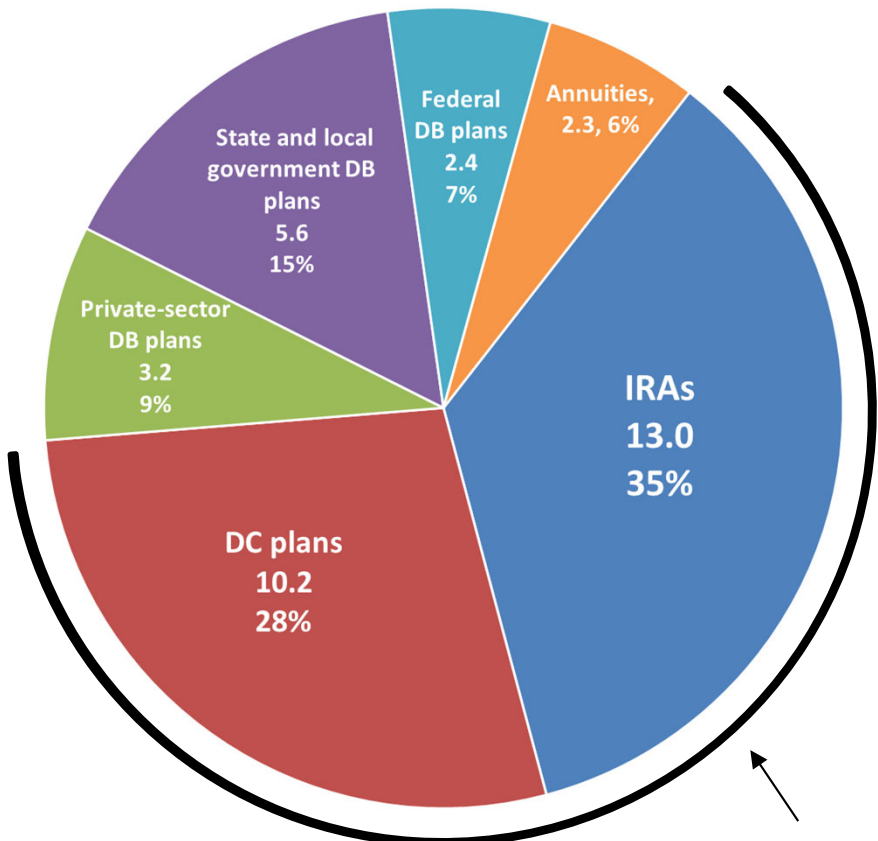
U.S. Retirement Assets

1980: Total Assets \$1.0 trillion



DC+IRA = 23%

2023: Total Assets \$36.7 trillion



DC+IRA = 63%

Data source: Investment Company Institute and author's calculations
<https://www.ici.org/research/stats/retirement>

- Large growth in DC assets
- Large growth in IRA assets

What caused the transformation?

- Cost saving by firms (Rauh, Stefanescu, Zeldes (2020))
- Lack of interest in annuitization
- Concern over counterparty risk
- Tangibility of DC assets
- ...

Outline

- The transformation from DB to DC

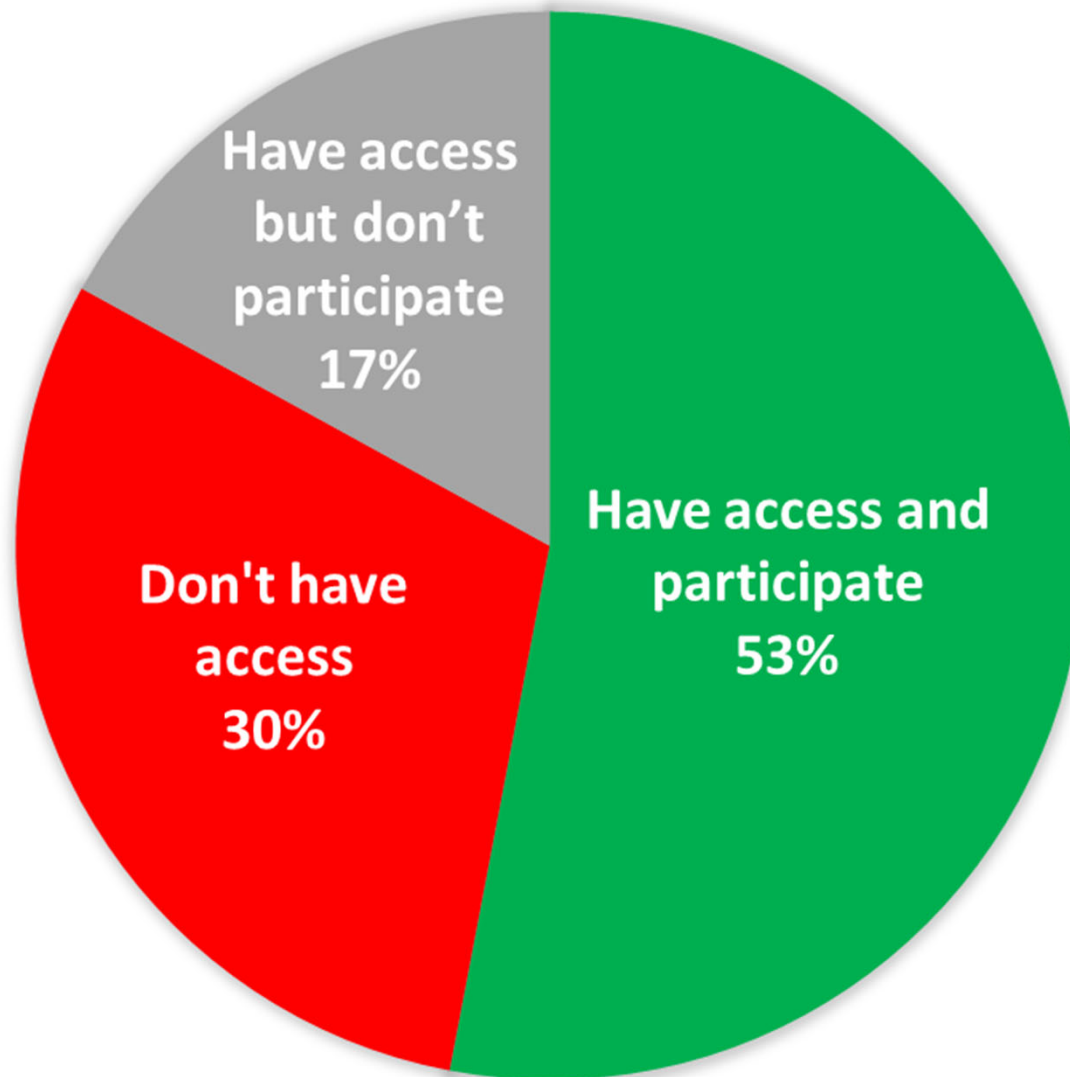


- Reforming DC plans
- Reforming Social Security

Ongoing challenges for the DC system

- Coverage and take-up
- Fairness / progressivity
- Imperfect consumer choices
- Fees

Access to a retirement plan at work

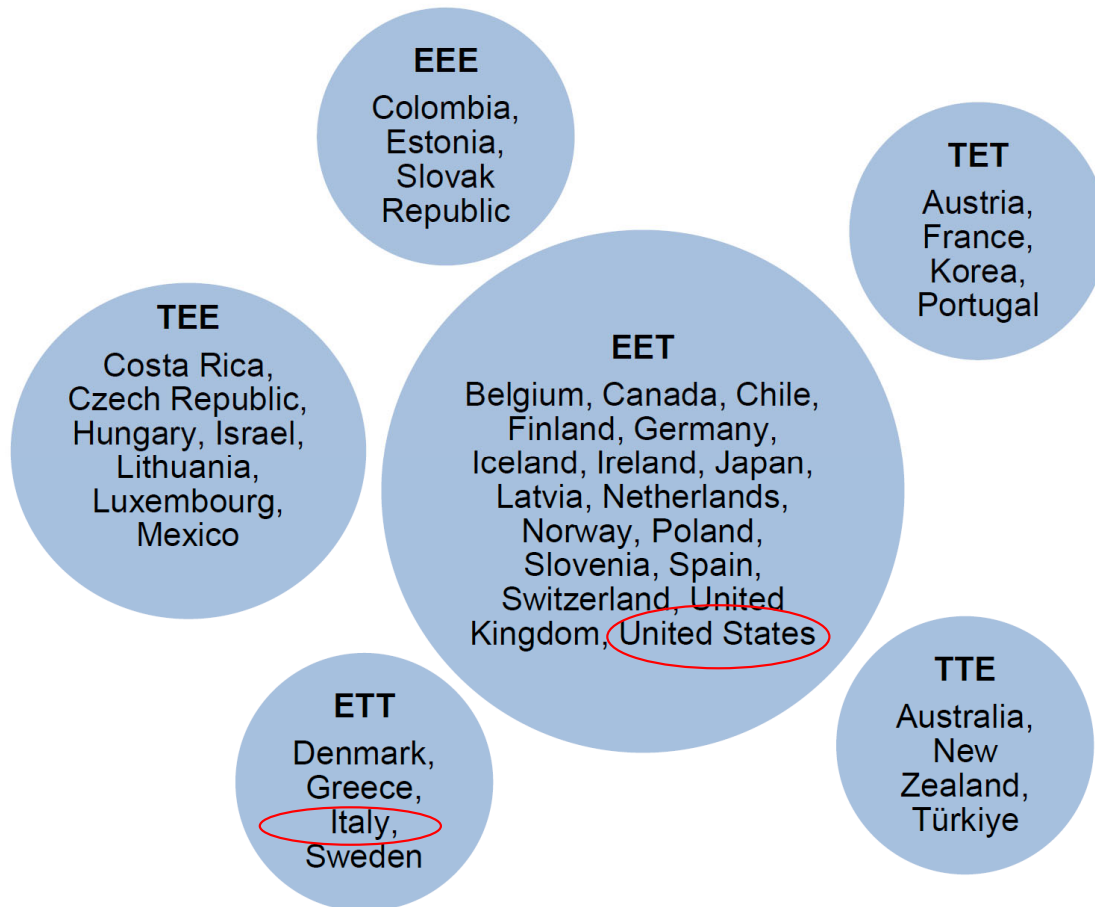


National Compensation Survey, March 2023, **private industry workers**
<https://www.bls.gov/ebs/home.htm>

Fairness / progressivity

- Tax benefits tilted toward high lifetime income and sophisticated households
- See e.g. “Who Benefits from Retirement Saving Incentives in the U.S.?: Evidence on Racial Gaps in Retirement Wealth Accumulation” (Choukhmane, Colmenares, O’Dea, Rothbaum, & Schmidt, 2023)
- Much scope for improvement

Tax treatment of retirement savings OECD countries, 2022



Account type	Tax status of...		
	Money earned and saved	Returns on savings	Money paid out to retiree
Standard taxable	T	T	E
Back-loaded taxation US "Traditional" IRAs and DC plans, all DB plans	E	E	T
Front-loaded taxation US "Roth" IRAs and DC plans	T	E	E

T: Taxable
E: Exempt

U.S. systems

- EET (Traditional): backloaded taxation
- TEE (Roth): frontloaded taxation

Sources: Figure: OECD (2022), Financial Incentives and Retirement Savings,
<https://www.oecd.org/finance/financial-incentives-retirement-savings.htm>

Table: Landoni and Zeldes (2023)

TEE vs EET: Does it matter?

- Simple benchmark: **NO**
- When account for asset management fees: **YES**
- Intuition: EET boosts private assets (relative to TEE) but then taxes them away at withdrawal! **Asset managers charge fees to the government** along the way

Should the government be paying investment fees on \$3 trillion of tax-deferred retirement assets?*

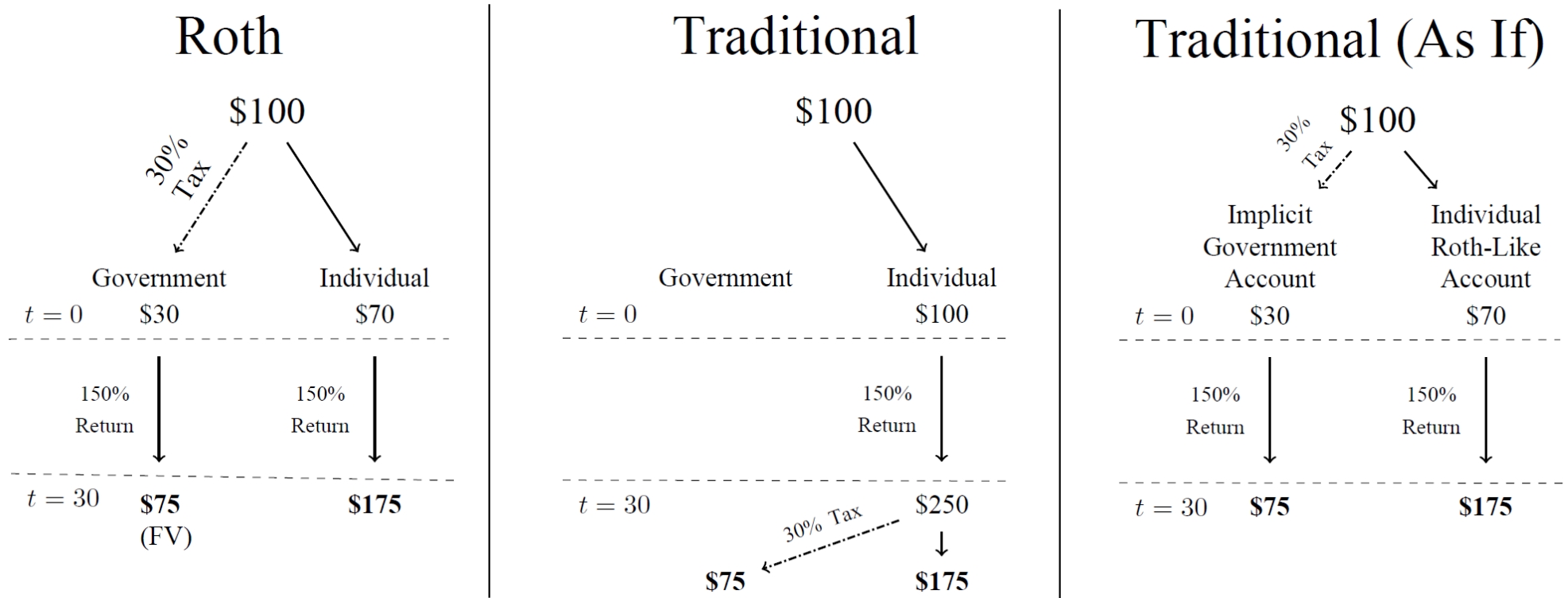
Mattia Landoni[†] and Stephen P. Zeldes[‡]

SSRN

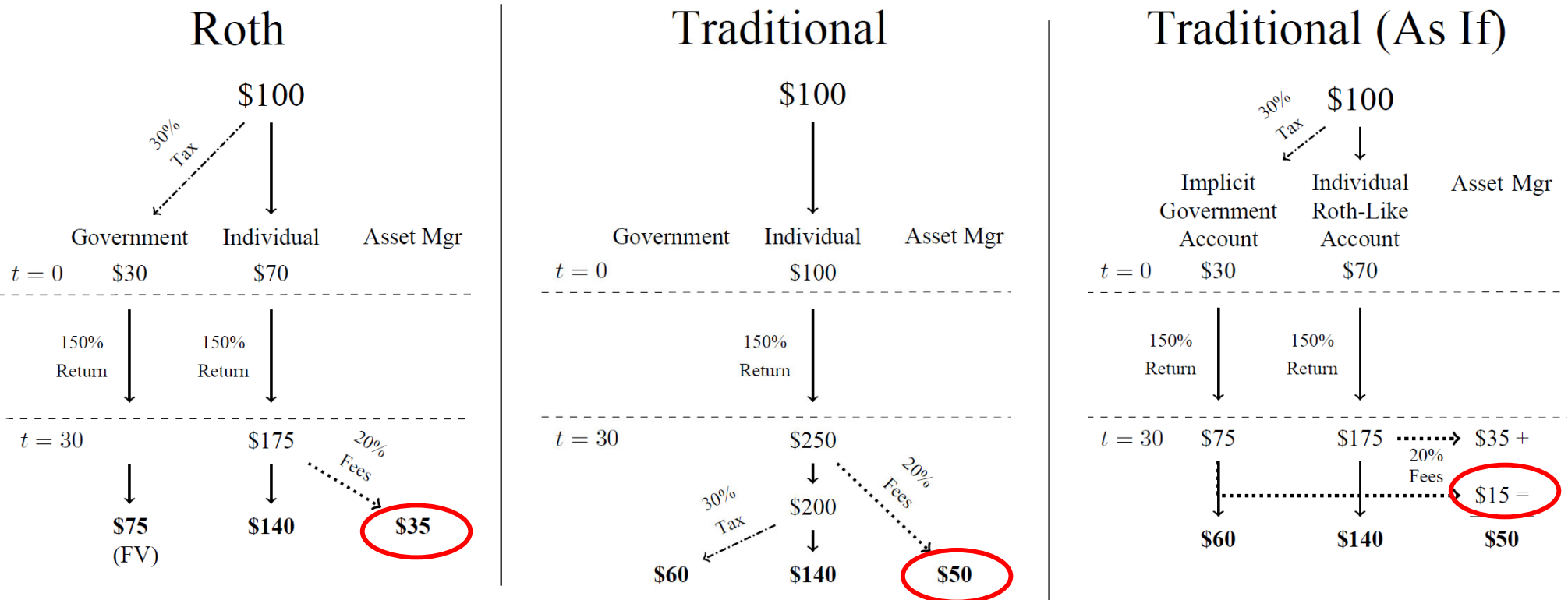
This version: July 31, 2023

Paper available at <https://ssrn.com/abstract=3046077>

Case 1: no investment fees (benchmark neutrality result)



Case 2: with investment fees










- Individuals pay the same fees and government pays an extra \$15 of fees

How big is the implicit subsidy to asset managers?

Annual flow on current U.S. EET balances

- Annual subsidy = $S \cdot \tau_R \cdot f \cdot (1 - \tau_C)$
- Calibration
 - Total tax-deferred assets (DC + IRAs) $S = \$18.9$ trillion
 - Tax rates $\tau_R = 20\%$
 - Value of implicit govt. account $S \cdot \tau_R =$ **\$3.8 trillion**
(~2/3 or **\$2.5 trillion in stocks**)
 - Fees $f = 77$ bps
 - Corporate taxes $\tau_C = 21\%$
- Annual subsidy = **\$23.4 billion**
- Future subsidy depends on future growth in AUM (contributions + returns relative to withdrawals)

Subsidy for selected other countries (U.S. dollars)

Country	Data Year	Retirement Assets		Gov. Acct.				Subsidy	
		\$b	% De-ferred	τ_R	\$b	Fees	τ_C	\$b	% GDP
 United States	2018	16,464	94%	20%	3,084	0.80%	21%	19.5	0.10%
 Canada	2015	1,003	86%	15%	129	2.06%	15%	2.3	0.15%
 United Kingdom	2015	950	32%	20%	41	1.45%	20%	0.7	0.02%
 Netherlands	2015	108	100%	39%	41	1.41%	25%	0.4	0.06%
 Switzerland	2015	945	100%	4.0%	38	1.29%	18%	0.4	0.06%
 Australia	2015	1,797	55%	3.4%	34	1.10%	30%	0.3	0.02%
 Japan	2015	112	100%	2.6%	3	1.47%	30%	0.0	0.00%

Notes: “Assets” includes only fully-funded tax-deferred private pension savings, excluding DB plans. Fees are the asset-weighted average of money market, equity and fixed-income mutual fund fees based on overall (not retirement-only) asset allocation in that country. Sources of non-U.S. values: OECD (retirement assets), Morningstar and others (fees), national statistical offices (total assets in each type of account and income distribution), country tax authorities (tax schedules).

Do asset managers charge lower percent fees under EET? (partial equilibrium)

- NO
- We prove a supply side fee equivalence result:
 - No existing firm has the incentive to alter percent fees
- If average asset management costs are decreasing with scale, then under EET (relative to TEE):
 - Percent fees are the same
 - Percent markups over average cost are higher
 - Total profits of asset managers are higher
 - Total cost to the government is higher

What happens in general equilibrium? (Salop circular city model)



- Under EET ...
 - AUM of asset managers **higher**
 - Profits of asset managers **higher** and/or
 - Resources devoted to asset management **higher**↑
 - Social welfare **lower**
- If instead use TEE, government could afford to create a **6% government match** with saved resources



Proposal: TEE with a progressive government match



- All contributions TEE
- Government matches a fraction of contributions
- Percent match declines with
 - current income
 - cumulative lifetime contributions
- Reduces dependence of subsidy on tax rate
- Enhances progressivity
- Precedent: U.S “Saver’s Match” in Secure 2.0 (2022)
- Other components
 - Restrict accounts to hold only publicly traded assets
 - Limit total size of tax-advantaged accounts

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Regulation

**Lord of the Roths:
How Tech Mogul
Peter Thiel Turned a
Retirement Account
for the Middle Class
Into a \$5 Billion Tax-
Free Piggy Bank**

by Justin Elliott, Patricia Callahan and James Bandler
June 24, 2021, 5 a.m. EDT

Some move toward “Rothification”...

ALM | THINK ADVISOR

January 05, 2023

Debate: Will the ‘Rothification’ of Catch-Up Contributions Benefit Taxpayers?

By [Robert Bloink](#) By [William H. Byrnes](#)

President Joe Biden has now signed into law the year-end legislation that will fund the government into 2023. That legislation also contained the **Secure Act 2.0 law** that will increase retirement plan catch-up contribution limits from \$7,500 in 2023 to \$10,000 for taxpayers aged 60, 61, 62 or 63 for tax years beginning after 2024 (the catch-up contribution limit will be increased to \$5,000 for SIMPLE retirement plans).

For IRAs, the \$1,000 catch-up contribution limit will also be indexed for inflation beginning in tax years after 2023. Starting in tax years beginning after 2023, however, all catch-up contributions will be treated as **Roth contributions**.

Kiplinger PERSONAL FINANCE



BY [DAVID FAULKNER, CFP®, RICP®](#)

PUBLISHED JUNE 11, 2023

Are You Ready to ‘Rothify’ Your Retirement?

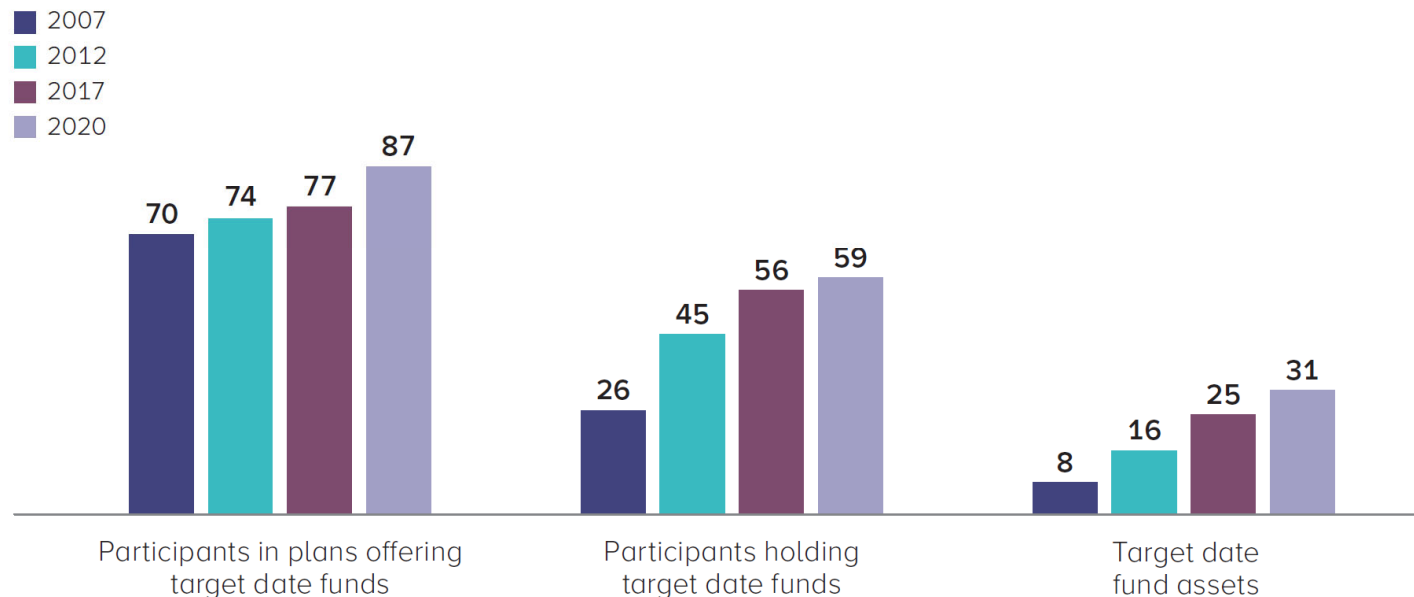
Legislation makes Roth accounts more enticing, and savers who mostly prefer to defer face tough decisions. How to choose?

Now, though, we’re seeing a shift in momentum, toward what some are calling “Rothification.” In a nutshell, it’s the idea of using legislation (in this case several provisions inside the [SECURE 2.0 Act](#) signed into law in 2022) to encourage or require retirement savers to use an after-tax Roth account along with or instead of a pre-tax account.

Asset allocation and the rise of Target Date Funds (TDFs)

Target Date Funds' Rising 401(k) Market Share

Percentage of total 401(k) market, year-end



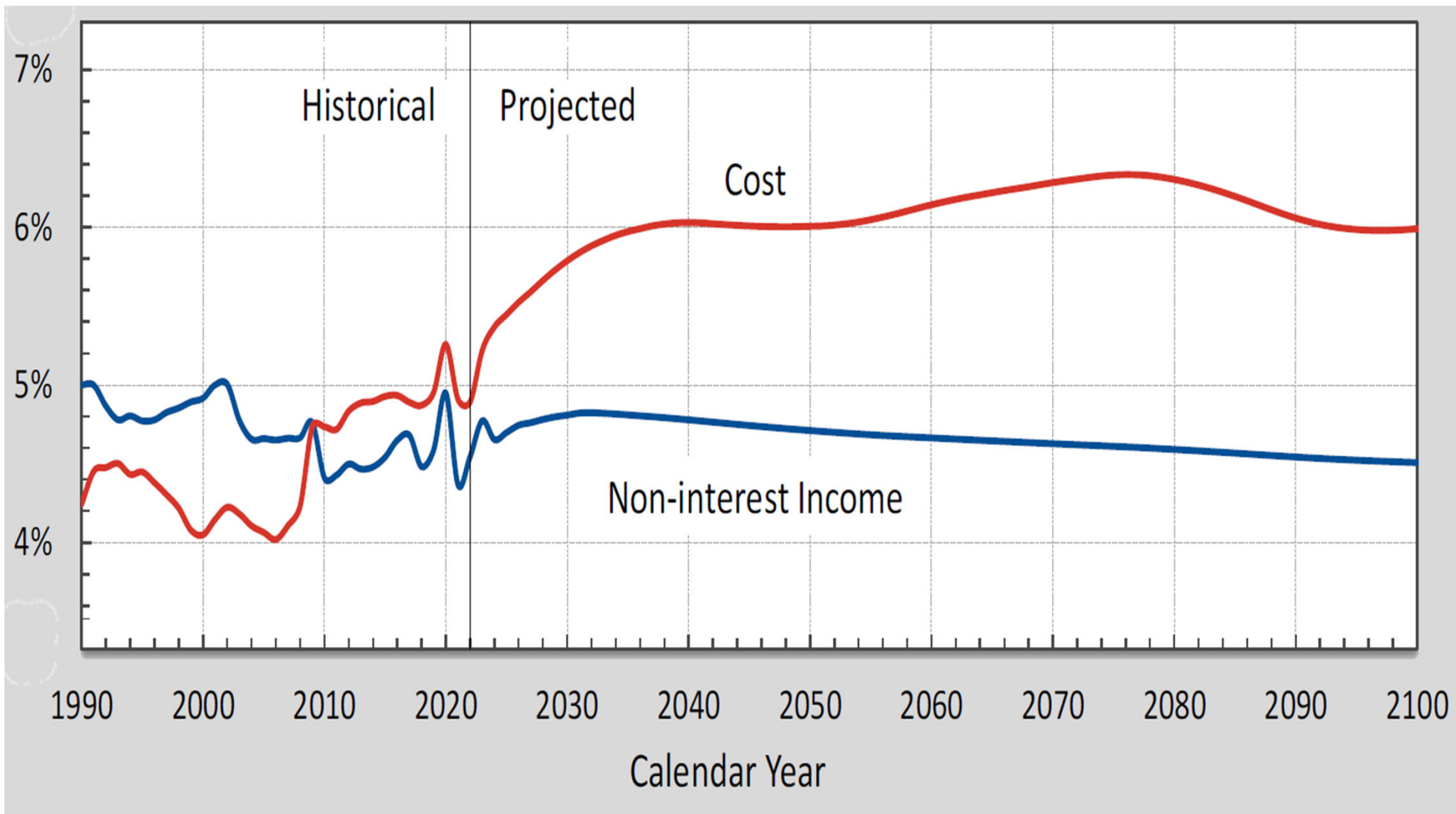
Source: ICI Fact Book 2023

- How does this rise of TDFs impact life-cycle asset allocation? (Ameriks, Xiao, Zeldes, in progress)

Outline

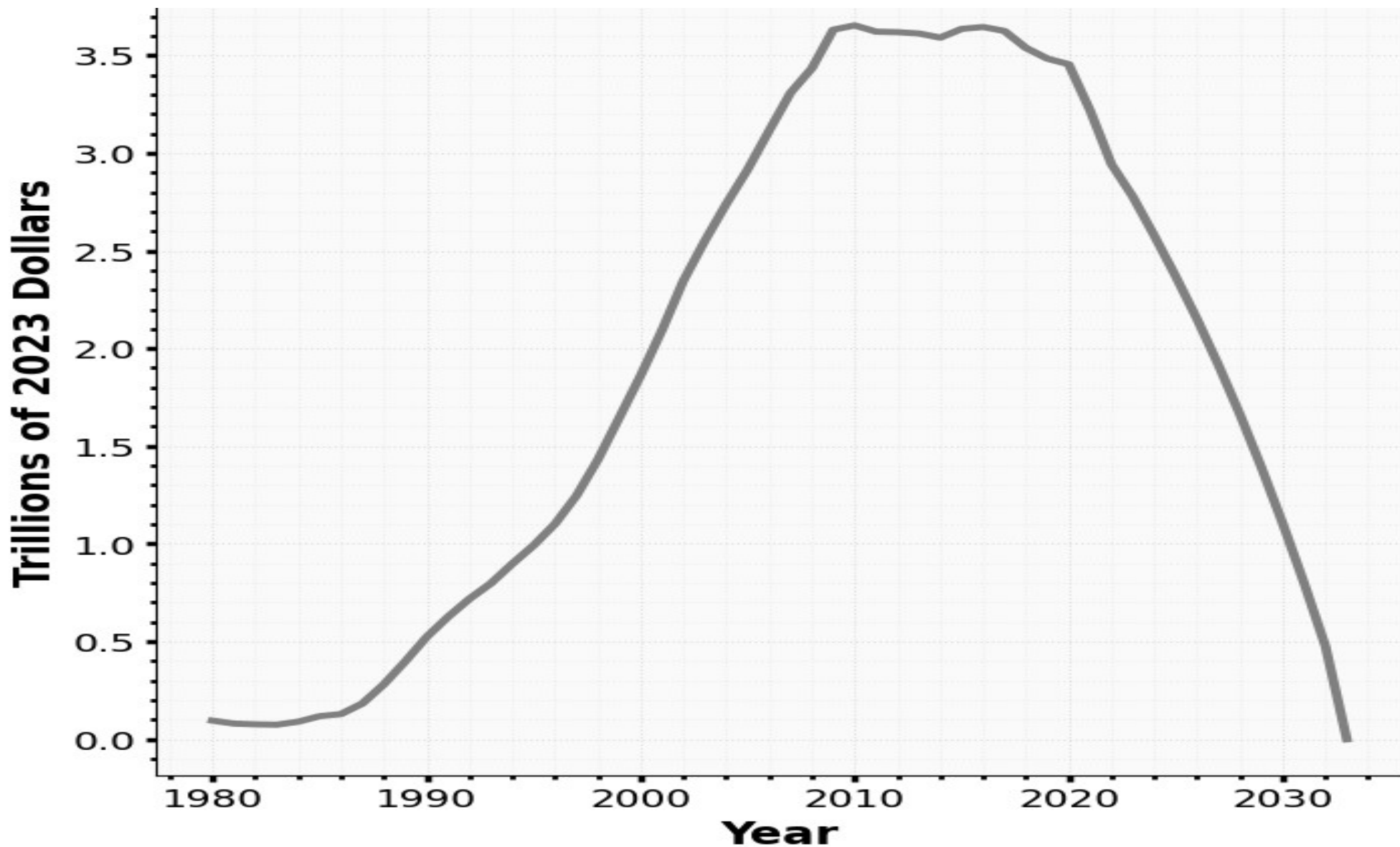
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US Social Security: a largely PAYGO system (costs and income as % of GDP)



Source: Goss (2023), "Social Security Financing and Benefits: Myths vs. Facts"
<https://www.ssa.gov/OACT/presentations/index.html>

OASDI Trust Fund (2023 dollars)



Data source: 2023 Social Security Trustees Report

Current Social Security fiscal rule

- Contribution formula: fixed by law
- Benefit formula: fixed by law
- Budget constraint: $TF_t = TF_{t-1} (1+r_t) +$
contributions – benefits + taxation of benefits
- Borrowing constraint: $TF_{t+s} \geq 0$ for all s

Legacy Costs and Social Security Reform

Geanakoplos and Zeldes (in progress)

- Look at system on a generational / cohort basis
 - Early generations: PAYGO \rightarrow NPV > 0 \rightarrow “Legacy costs”
 - Intertemporal budget constraint: infinite horizon NPV moving forward must = 0
- > Subsequent generations must get NPV < 0
- How much of projected shortfall is due to legacy costs and how much due to NPV >0 promises to current and future generations?

Proposal: Fund legacy costs with dedicated tax on general revenue

- Why should costs of promises to past workers be borne only by future workers, especially those earning less than the earnings cap?
- A **dedicated tax on general revenue**, to cover legacy cost, with proceeds sent directly to Social Security Trust Fund
- This will only cover about **half** of the projected infinite horizon shortfall of \$65 trillion
- How to cover the rest?
 - To be worked out...
- Add **self-correcting mechanisms** – reducing need to adjust rules in the future
- **Political challenges**
 - How to modify the fiscal rule, then protect it from change in the future?
 - Contrast with Italy...